

Lakeview Medical Center
1100 North Main Street
Rice Lake, WI 54868
(715) 234-1515

Type: GMS
Control: Other Not for Profit
Fiscal Year: 04/01/01 to 03/31/02

County: Barron
Analysis Area: West Central (5A)
Volume Group: 4

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 5A		Volume Group 4		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	46.0%	57.4%	0.80	40.7%	1.13	50.4%	0.91	53.9%	0.85
Obstetrics	29.1%	39.6%	0.73	25.7%	1.13	30.6%	0.95	29.0%	1.00
Pediatrics	22.2%	48.0%	0.46	19.5%	1.14	22.2%	1.00	17.3%	1.28
Total hospital	41.7%	55.9%	0.75	40.7%	1.02	47.3%	0.88	47.4%	0.88
Average Census (Patients)									
Adult medical-surgical	23.4	30.4	0.77	14.0	1.68	16.9	1.39	27.5	0.85
Obstetrics	2.3	3.9	0.60	1.5	1.51	1.8	1.31	2.3	1.00
Pediatrics	0.9	1.8	0.49	0.1	10.1	0.1	16.0	0.7	1.28
Total hospital	28.8	55.4	0.52	21.3	1.35	23.1	1.25	32.7	0.88
Average Length of Stay (Days)									
Adult medical-surgical	2.6	3.9	0.65	3.2	0.80	3.4	0.77	3.2	0.81
Obstetrics	2.1	2.4	0.87	2.3	0.93	2.3	0.92	2.0	1.02
Pediatrics	2.1	2.4	0.86	2.1	1.01	2.1	1.00	2.1	1.01
Total hospital	3.2	4.3	0.73	3.3	0.95	3.5	0.91	3.8	0.84
Surgical Operations									
Inpatient	1,015	1,424	0.71	546	1.86	639	1.59	1,062	0.96
Outpatient	2,353	3,187	0.74	1,316	1.79	2,057	1.14	2,292	1.03
Inpatient as % of all surgeries	30.1%	30.9%	0.98	29.3%	1.03	23.7%	1.27	31.7%	0.95
Outpatient Visits									
Non-emergency visits	27,134	75,046	0.36	34,358	0.79	46,302	0.59	27,378	0.99
Emergency visits	14,054	14,086	1.00	6,829	2.06	11,109	1.27	12,495	1.12
Full-time Equivalents (FTEs)									
Administrators	2.0	14.8	0.13	9.4	0.21	10.0	0.20	2.0	1.00
Nurses, licensed	122.6	160.1	0.77	68.9	1.78	78.8	1.56	124.8	0.98
Ancillary nursing personnel	58.2	54.3	1.07	29.3	1.99	25.5	2.28	53.3	1.09
All other personnel	161.6	384.2	0.42	155.7	1.04	202.3	0.80	147.5	1.10
Total FTEs	344.3	613.5	0.56	263.3	1.31	316.6	1.09	327.6	1.05
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.4	14.6	0.23	20.7	0.16	18.0	0.19	3.5	0.96
Nurses, licensed	207.7	157.9	1.32	151.1	1.37	141.5	1.47	219.1	0.95
Ancillary nursing personnel	98.5	53.6	1.84	64.1	1.54	45.8	2.15	93.5	1.05
All other personnel	273.7	378.9	0.72	341.3	0.80	363.5	0.75	259.1	1.06
Total FTEs	583.4	605.0	0.96	577.2	1.01	568.9	1.03	575.3	1.01

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	69	Health maintenance		Beds set up and staffed	1	Bassinets	10
Discharges	3,321	organization (HMO)	Yes	Discharges	1	Total births	409
Inpatient days	10,500	Preferred Provider		Inpatient days	4	Newborn days	799
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 03/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
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General Medical-Surgical:							
Adult medical-surgical, acute	1	51	3,321	8,556	46.0%	23.4	2.6
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	2	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	4	155	324	22.2%	0.9	2.1
Obstetrics	1	8	405	849	29.1%	2.3	2.1
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	1	6	626	771	35.2%	2.1	1.2
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
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Administrators/asst. administrators	2	0	2.0	Radiological services personnel	9	2	10.4
Physicians and dentists	0	0	0.0	Occupational therapists	3	0	3.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	73	54	116.5	Physical therapists	6	0	6.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	4	3	6.5
Licensed practical nurses	3	4	6.1	Recreational therapists	0	0	0.0
Ancillary nursing personnel	43	21	58.2	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	2	0	2.0
Nurse Practitioners	0	0	0.0	All other health professionals	24	3	26.7
Medical records personnel	15	1	15.7	All other personnel	56	20	72.7
Pharmacy personnel	7	2	8.2	<hr/>			
Clinical laboratory personnel	6	5	10.4	TOTAL	253	115	344.3

Lakeview Medical Center
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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$38,982,129	Cash and cash equivalents	\$3,342,970	Current liabilities	\$2,384,428
Less deductions	9,062,519	Net Patient receivables	4,552,749	Long-term debt	2,320,000
Net patient revenue	29,919,610	Other receivables	0	Other liabilities	0
Plus other revenue	220,031	Land, bldgs and equip: Net	10,305,441	Subtotal	4,704,428
Total revenue	30,139,641	Other assets	12,849,445		
Less expenses	26,338,651			Unrestricted fund balance	26,346,177
Nonoperating gains/losses	598,901	Total Assets	\$31,050,605	Total liabilities & fund balance	\$31,050,605
Net Income	\$4,399,891			Restricted fund balances	\$8,477,180

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$18,749,853]	48.1%	41.7%	1.15	43.8%	1.10	46.7%	1.03	46.4%	1.04
Medical Assistance [\$3,052,626]	7.8%	9.0%	0.87	7.8%	1.00	7.5%	1.04	7.3%	1.07
Commercial [\$14,068,837]	36.1%	43.2%	0.84	42.3%	0.85	39.8%	0.91	36.8%	0.98
All other [\$3,110,813]	8.0%	6.1%	1.31	6.1%	1.30	6.0%	1.34	9.5%	0.84
Deductions as % of Total Gross Patient Revenue									
Medicare [\$6,599,293]	16.9%	23.7%	0.71	23.2%	0.73	25.5%	0.66	15.8%	1.07
Medical Assistance [\$1,482,071]	3.8%	6.0%	0.64	4.9%	0.77	4.6%	0.83	3.2%	1.20
Commercial [\$395,559]	1.0%	9.4%	0.11	6.5%	0.16	5.6%	0.18	0.7%	1.45
Charity care [\$124,582]	0.3%	1.2%	0.26	0.8%	0.39	1.0%	0.31	0.6%	0.52
All other [\$461,014]	1.2%	1.4%	0.83	1.0%	1.15	0.6%	1.98	1.2%	0.98
Total deductions [\$9,062,519]	23.2%	41.7%	0.56	36.4%	0.64	37.3%	0.62	21.5%	1.08
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	0.7%	5.1%	0.14	3.2%	0.23	3.8%	0.19	0.8%	0.88
Net gains/losses as % of net income	13.6%	5.3%	2.57	5.8%	2.35	11.2%	1.22	-3.2%	-4.31
Expenses as % of Total Expenses									
Salary/fringe benefit[\$15,107,205]	57.4%	47.8%	1.20	52.1%	1.10	53.6%	1.07	56.1%	1.02
Supplies and services[\$8,858,617]	33.6%	40.5%	0.83	36.4%	0.92	33.6%	1.00	34.4%	0.98
Capital component [\$1,547,342]	5.9%	8.7%	0.67	8.1%	0.73	9.5%	0.62	6.2%	0.95
Bad debt [\$825,487]	3.1%	3.0%	1.05	3.4%	0.92	3.4%	0.93	3.3%	0.94
Fiscal Statistics									
Operating margin	12.6%	6.1%	2.08	9.2%	1.37	3.7%	3.44	7.9%	1.59
Total hospital profit margin	14.3%	6.4%	2.25	9.7%	1.47	4.1%	3.48	7.7%	1.85
Return on equity	16.7%	10.0%	1.67	12.2%	1.36	5.3%	3.18	9.7%	1.72
Current ratio	3.6	2.5	1.40	3.0	1.19	3.3	1.08	2.9	1.24
Days in net patient accounts receivable	55.5	57.8	0.96	61.1	0.91	59.9	0.93	.	.
Average payment period	34.7	52.6	0.66	48.8	0.71	47.3	0.73	36.5	0.95
Equity financing	84.8%	56.2%	1.51	65.6%	1.29	59.7%	1.42	80.8%	1.05
Long-term debt to equity ratio	0.1	0.5	0.19	0.3	0.27	0.4	0.22	0.1	0.69
Times interest earned	24.5	5.0	4.88	9.2	2.66	2.9	8.46	11.2	2.19
Total asset turnover	1.0	0.9	1.10	0.8	1.18	0.8	1.28	1.0	0.95
Average age of plant: years	12.4	9.5	1.30	9.3	1.33	8.7	1.42	11.7	1.06
Increase (decrease) total net patient rev . %	11.9%	.
Output gross rev (% of total gross pt. rev)	51.4%	44.1%	1.17	53.4%	0.96	57.7%	0.89	52.0%	0.99
Net Revenue Statistics									
Inpatient net revenue per discharge	\$4,182	\$7,870	0.53	\$5,095	0.82	\$5,155	0.81	\$3,897	1.07
Inpatient net revenue per day	\$1,326	\$1,834	0.72	\$1,516	0.87	\$1,472	0.90	\$1,238	1.07
Outpatient net rev per visit	\$389	\$343	1.14	\$342	1.14	\$328	1.19	\$365	1.07